

**NATUZZI S.p.A. ANNOUNCES  
THIRD QUARTER AND FIRST NINE MONTHS 2010 FINANCIAL RESULTS**

**Santeramo in Colle (BA), November 26, 2010** - The Board of Directors of Natuzzi S.p.A. (NYSE:NTZ), Italy's largest furniture manufacturer and world's leading manufacturer of leather-upholstered furniture, today announced its financial results for the third quarter and first nine months of 2010.

**FIRST NINE MONTHS 2010 SUMMARY:**

- Total Net Sales were €386.7 million, up 6.5% as compared to the first nine months of 2009
- Industrial Margin was €145.9 million as compared to €126.3 million of the first nine months of 2009
- Positive EBIT of €0.2 million, as compared to a negative EBIT of €12.6 million of the first nine months of 2009

**THIRD QUARTER 2010 SUMMARY:**

- Total Net Sales were €115.0 million, down 2.8% as compared to the third quarter of 2009
- Industrial Margin was €42.6 million as compared to €47.5 million of the third quarter of 2009
- Negative EBIT of €2.5 million, as compared to a positive EBIT of €2.8 million of the third quarter of 2009
  
- Positive Net Financial Position of €38.6 million

**Third Quarter 2010 Consolidated Results**

**Total Net Sales** (including raw materials and semi-finished products sold to third parties) were €115.0 million.

Upholstery net sales were €102.6 million, in line with the same period of 2009 (€102.9 million).

The break-down of upholstery net sales by geographic area was as follows: Europe (excluding Italy) 35.8%, Americas 41.4%, Italy 9.6% and Rest of the World 13.2%.

The best commercial performances came from North America (historical Group market) with a performance of +26.9%. The Rest of the World registered an increase of 0.7%. In particular, China was up 72.3% on Natuzzi brand, and up 179.7% on all other brands. Instead, Europe recorded a slowdown of 16.8% versus the third quarter of 2009.

**Industrial Margin**, amounted €42.6 million, represented 37.0% on sales versus 40.2% reported in the same period of last year. This performance was due to a strong increase in raw material costs (in particular leather).

The incidence of **Selling Expenses** on sales passed from 28.4% in the third quarter of 2009 to 30.9% in third quarter of 2010 due to a dramatic increase of shipping costs. .

**General & Administrative Expenses** as a percentage on sales, on the contrary, recorded an improvement versus the third quarter of 2009, passing from 9.4% to 8.3%, thanks to the rationalisation and reorganisation actions carried out by the Group.

**EBITDA** was €3.4 million as compared to €9.5 million of the third quarter of 2009 .

The **EBIT** contraction, that went from positive €2.8 million in the third quarter of 2009 to a negative €2.5 million in 2010, basically is the result, as already mentioned, of the increase of raw material prices and shipping costs boost, partially balanced by efficiency realized on both operations and administrative costs.

**Net Group Result** recorded a loss of €5.5 million as compared to €0.9 million loss reported in the same period of last year .

### **First Nine Months 2010 Consolidated Results**

**Total Net Sales** were €386.7 million up 6.5% as compared to the same period of 2009.

Upholstery net sales were €344.8 million, an increase of 8.9% with respect to the same period of 2009.

The break-down of upholstery net sales by geographic area was as follows: Europe (excluding Italy) 39.5%, Americas 37.0%, Italy 11.2% and Rest of the World 12.3%.

The best performances were in North America market (+32.7%) and in the Rest of the World (+27,2%). In particular, Australia +28.4% on Natuzzi Brand and +40.9% on all other brands, China +92.7% on Natuzzi brand and +91.6% on all other brands. In Europe, despite the total negative performance of -8.6%, we highlight Great Britain (+21.1% on Natuzzi brand and +29.0% on all other brands), and Spain (+10.9 on Natuzzi brand).

**Industrial Margin** had a marked improvement reaching 37.7% on sales as compared to 34.8% of 2009, thanks to important industrial rationalisation started in 2009.

**EBITDA**, with an improvement of about €10 million, passed from positive €8.0 million in the first nine months of 2009 to positive €18.3 million in the first nine months of 2010.

**EBIT** of the first nine months of 2010 was positive by €0,2 million versus a loss of €12,6 million recorded in the first nine months of 2009 .

**Net Group Result** recorded a loss of €9.6 million, with a strong improvement from the €15.2 million loss reported in the same period of last year, despite the increase of extraordinary costs and the lower contribution from hedging activities.

**Net Financial Position** as of September 30, 2010 remains positive at €38.6 million although the reduction of € 19.9 million versus December 31, 2009 mainly due to major investments in working capital and fixed assets.



Pasquale Natuzzi, Chairman and CEO of Natuzzi S.p.A., commented: *“The results of the first nine months of 2010 recorded a positive trend in American and Asiatic markets, where we carried out an important reorganization and improved client service level.*

*In the European market, still strongly influenced by consumer crisis, we have already identified the areas and the actions to push our brands, and, similarly to what we have done in the American and the Asiatic markets, the European markets are today our first priority.*

*Even considering the strong volatility of the market, that make necessary prudent forecasts, we think to be on the right track to regain profitability. We started a reduction costs plan that already gave an evident positive result in the first nine months of 2010, and we are committed to improve the level of quality and of services. The Natuzzi Group will leverage on the innovation and its brands to keep on competing and maintaining market leadership”.*

The Company will host a conference call on November 29, 2010 at 10:00 a.m. Eastern Time to discuss third quarter and nine months 2010 financial results. To participate, dial toll-free 1-888-378-0337 and dial international 1-719-325-2241. A live web cast of the conference call will be available online at <http://www.natuzzi.com/> under the Investor Relations section.

A replay of the call will be available shortly after the completion of the conference call through December 29, 2010. To access the telephone replay, participants should dial 1-877-870-5176 for domestic calls and 1-858-384-5517 for international calls. The access code for the replay is: 6449777.

#### **About Natuzzi**

Founded in 1959 by Pasquale Natuzzi, Natuzzi S.p.A. designs and manufactures a broad collection of residential upholstered furniture. With consolidated revenues of EUR 515.4 million in 2009, Natuzzi is Italy's largest furniture manufacturer. Natuzzi Group exports its innovative high-quality sofas and armchairs to 130 markets on five continents under two brands, Natuzzi and Italsofa. Cutting-edge design, superior Italian craftsmanship and advanced, vertically integrated manufacturing operations underpin the Company's market leadership. Natuzzi S.p.A. has been listed on the New York Stock Exchange since May 1993. The Company is ISO 9001 and 14001

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## Natuzzi S.p.A. and Subsidiaries

Unaudited Consolidated Profit & Loss for the quarter ended on September 30, 2010 on the basis of Italian GAAP  
(expressed in millions Euro except for share data)

	Three months ended on		Change %	Percent of Sales	
	30-Sep-10	30-Sep-09		30-sep-10	30-sep-09
Upholstery net sales	102.6	102.9	-0.3%	89.2%	87.0%
Other sales	12.4	15.4	-19.5%	10.8%	13.0%
<b>Total Net Sales</b>	<b>115.0</b>	<b>118.3</b>	<b>-2.8%</b>	<b>100.0%</b>	<b>100.0%</b>
Consumption (*)	(46.4)	(42.8)	8.4%	-40.3%	-36.2%
Labor	(16.7)	(17.5)	-4.6%	-14.5%	-14.8%
Industrial Costs (**)	(9.3)	(10.5)	-11.4%	-8.1%	-8.9%
<i>of which Depreciation, Amortization</i>	(2.9)	(3.6)		-2.5%	-3.0%
<b>Cost of Sales</b>	<b>(72.4)</b>	<b>(70.8)</b>	<b>2.3%</b>	<b>-63.0%</b>	<b>-59.8%</b>
<b>Industrial Margin</b>	<b>42.6</b>	<b>47.5</b>	<b>-10.3%</b>	<b>37.0%</b>	<b>40.2%</b>
Selling Expenses	(35.5)	(33.6)	5.7%	-30.9%	-28.4%
<i>of which Transportation</i>	(12.3)	(8.9)			
<i>of which Advertising</i>	(5.7)	(5.2)			
<i>of which Depreciation, Amortization</i>	(1.9)	(2.0)			
G&A Expenses	(9.6)	(11.1)	-13.5%	-8.3%	-9.4%
<i>of which Depreciation, Amortization</i>	(1.1)	(1.1)			
<b>EBITDA</b>	<b>3.4</b>	<b>9.5</b>	<b>-64.2%</b>	<b>3.0%</b>	<b>8.0%</b>
<b>EBIT</b>	<b>(2.5)</b>	<b>2.8</b>	<b>-189.3%</b>	<b>-2.2%</b>	<b>2.4%</b>
Interest Income/(Costs), Net	(0.3)	(0.3)			
Foreign Exchange, Net	(1.6)	0.1			
Other Income/(Cost), Net	(0.8)	(0.7)			
<b>Earning before Income Taxes</b>	<b>(5.2)</b>	<b>1.9</b>		<b>-4.5%</b>	<b>1.6%</b>
Current taxes	(0.4)	(2.7)		-0.3%	-2.3%
<b>Net result</b>	<b>(5.6)</b>	<b>(0.8)</b>	<b>-600.0%</b>	<b>-4.9%</b>	<b>-0.7%</b>
Minority interest	0.1	(0.1)			
<b>Net Group Result</b>	<b>(5.5)</b>	<b>(0.9)</b>	<b>-511.1%</b>	<b>-4.8%</b>	<b>-0.8%</b>
<b>Net Group Result per Share</b>	<b>(0.10)</b>	<b>(0.02)</b>			

Key Figures in U.S. dollars (millions)	Three months ended on		Change %	Percent of Sales	
	30-Sep-10	30-Sep-09		30-sep-10	30-sep-09
<b>Total Net Sales</b>	<b>148.7</b>	152.9	<b>-2.8%</b>	<b>100.0%</b>	<b>100.0%</b>
<b>Gross Profit</b>	<b>55.1</b>	61.4	<b>-10.3%</b>	<b>37.0%</b>	<b>40.2%</b>
<b>Operating Income (Loss)</b>	<b>(3.2)</b>	3.6	<b>-189.3%</b>	<b>-2.2%</b>	<b>2.4%</b>
<b>Net Group Result</b>	<b>(7.1)</b>	(1.2)	<b>-511.1%</b>	<b>-4.8%</b>	<b>-0.8%</b>
<b>Net Group Result per Share</b>	<b>(0.1)</b>	(0.0)			
<b>Average exchange rate (U.S.\$ per €)</b>	<b>1.2928</b>				

(\*) Purchases plus beginning stock minus final stock

(\*\*) Including Third-party manufacturers

UPHOLSTERY NET SALES BREAKDOWN

	Geographic breakdown											
	Net sales million euro			Net sales seats			Net sales million euro			Net sales seats		
	three months ended on			three months ended on			three months ended on			three months ended on		
	30 September 2010	30 September 2009	Change %	30 September 2010	30 September 2009	Change %	30 September 2010	30 September 2009	Change %	30 September 2010	30 September 2009	Change %
<b>Americas</b>	<b>42.5</b>	<b>41.4%</b>	<b>33.5</b>	<b>32.6%</b>	<b>26.9%</b>	<b>222,078</b>	<b>50.1%</b>	<b>197,506</b>	<b>43.3%</b>	<b>12.4%</b>		
<i>Natuzzi</i>	4.4	2.5%	3.9	3.8%	12.8%	10,953	2.5%	14,227	3.1%	-23.0%		
All brands (*)	38.1	37.1%	29.6	28.8%	28.7%	211,125	47.6%	183,279	40.2%	15.2%		
<b>Europe</b>	<b>36.7</b>	<b>35.8%</b>	<b>44.1</b>	<b>42.9%</b>	<b>-16.8%</b>	<b>137,319</b>	<b>31.0%</b>	<b>165,832</b>	<b>36.4%</b>	<b>-17.2%</b>		
<i>Natuzzi</i>	17.5	17.1%	23.0	22.4%	-23.9%	36,528	8.2%	56,937	12.5%	-35.8%		
All brands (*)	19.2	18.7%	21.1	20.5%	-9.0%	100,791	24.1%	108,895	23.9%	-7.4%		
<b>Italy (Natuzzi)</b>	<b>9.9</b>	<b>9.6%</b>	<b>11.9</b>	<b>11.6%</b>	<b>-16.8%</b>	<b>30,930</b>	<b>7.0%</b>	<b>38,863</b>	<b>8.5%</b>	<b>-20.4%</b>		
<b>Rest of the world</b>	<b>13.5</b>	<b>13.2%</b>	<b>13.4</b>	<b>13.0%</b>	<b>0.7%</b>	<b>52,825</b>	<b>11.9%</b>	<b>53,861</b>	<b>11.8%</b>	<b>-1.9%</b>		
<i>Natuzzi</i>	6.6	6.4%	8.2	8.0%	-19.5%	14,508	3.3%	20,522	8.5%	-29.3%		
All brands (*)	6.9	6.7%	5.2	5.1%	32.7%	38,317	8.6%	33,339	7.3%	14.9%		
<b>Total</b>	<b>102.6</b>	<b>100.0%</b>	<b>102.9</b>	<b>100.0%</b>	<b>-0.3%</b>	<b>443,152</b>	<b>100.0%</b>	<b>456,062</b>	<b>100.0%</b>	<b>-2.8%</b>		

	Brands breakdown											
	Net sales million euro			Net sales seats			Net sales million euro			Net sales seats		
	three months ended on			three months ended on			three months ended on			three months ended on		
	30 September 2010	30 September 2009	Change %	30 September 2010	30 September 2009	Change %	30 September 2010	30 September 2009	Change %	30 September 2010	30 September 2009	Change %
<b>Natuzzi</b>	<b>38.4</b>	<b>37.4%</b>	<b>47.0</b>	<b>45.7%</b>	<b>-18.3%</b>	<b>92,919</b>	<b>21.0%</b>	<b>130,549</b>	<b>28.6%</b>	<b>-28.8%</b>		
All brands (*)	64.2	62.6%	55.9	54.3%	14.8%	350,233	79.0%	325,513	71.4%	7.6%		
<b>Total</b>	<b>102.6</b>	<b>100.0%</b>	<b>102.9</b>	<b>100.0%</b>	<b>-0.3%</b>	<b>443,152</b>	<b>100.0%</b>	<b>456,062</b>	<b>100.0%</b>	<b>-2.8%</b>		

(\*) Italsofa, Natuzzi Editions, Editions and unbranded

## Natuzzi S.p.A. and Subsidiaries

Unaudited Consolidated Profit & Loss for nine months ended on September 30, 2010 on the basis of Italian GAAP  
(expressed in millions Euro except for share data)

	Nine months ended on		Change %	Percent of Sales	
	30-Sep-10	30-Sep-09		30-sep-10	30-sep-09
Upholstery net sales	344.8	316.7	8.9%	89.2%	87.2%
Other sales	41.9	46.5	-9.9%	10.8%	12.8%
<b>Total Net Sales</b>	<b>386.7</b>	<b>363.2</b>	<b>6.5%</b>	<b>100.0%</b>	<b>100.0%</b>
Consumption (*)	(152.2)	(147.8)	3.0%	-39.4%	-40.7%
Labor	(56.9)	(57.7)	-1.4%	-14.7%	-15.9%
Industrial Costs (**)	(31.7)	(31.4)	-1.0%	-8.2%	-8.6%
of which Depreciation, Amortization	(8.8)	(11.0)			
<b>Cost of Sales</b>	<b>(240.8)</b>	<b>(236.9)</b>	<b>1.6%</b>	<b>-62.3%</b>	<b>-65.2%</b>
<b>Industrial Margin</b>	<b>145.9</b>	<b>126.3</b>	<b>15.5%</b>	<b>37.7%</b>	<b>34.8%</b>
Selling Expenses	(114.3)	(104.8)	9.1%	-29.6%	-28.9%
of which Transportation	(37.4)	(28.7)			
of which Advertising	(18.5)	(19.8)			
of which Depreciation, Amortization	(6.0)	(6.4)			
G&A Expenses	(31.4)	(34.1)	-7.9%	-8.1%	-9.4%
of which Depreciation, Amortization	(3.3)	(3.2)			
<b>EBITDA</b>	<b>18.3</b>	<b>8.0</b>	<b>128.8%</b>	<b>4.7%</b>	<b>2.2%</b>
<b>Operating Income/(Loss) (EBIT)</b>	<b>0.2</b>	<b>(12.6)</b>	<b>101.6%</b>	<b>0.1%</b>	<b>-3.5%</b>
Interest Income/(Costs), Net	(0.9)	(0.8)			
Foreign Exchange, Net	0.4	5.7			
Other Income/(Cost), Net	(3.1)	(0.6)			
<b>Earning before Income Taxes</b>	<b>(3.4)</b>	<b>(8.3)</b>	<b>59.0%</b>	<b>-0.9%</b>	<b>-2.3%</b>
Current taxes	(6.1)	(6.6)		-1.6%	-1.8%
<b>Net result</b>	<b>(9.5)</b>	<b>(14.9)</b>	<b>36.2%</b>	<b>-2.5%</b>	<b>-4.1%</b>
Minority interest	0.1	0.3			
<b>Net Group Result</b>	<b>(9.6)</b>	<b>(15.2)</b>	<b>37.1%</b>	<b>-2.5%</b>	<b>-4.2%</b>
<b>Net Group Result per Share</b>	<b>(0.17)</b>	<b>(0.28)</b>			

Key Figures in U.S. dollars (millions)	Nine months ended on		Change %	Percent of Sales	
	30-Sep-10	30-Sep-09		30-sep-10	30-sep-09
<b>Total Net Sales</b>	<b>509.0</b>	478.1	<b>6.5%</b>	<b>100.0%</b>	<b>100.0%</b>
<b>Gross Profit</b>	<b>192.0</b>	166.2	<b>15.5%</b>	<b>37.7%</b>	<b>34.8%</b>
<b>Operating Income (Loss)</b>	<b>0.3</b>	(16.6)	<b>101.6%</b>	<b>0.1%</b>	<b>-3.5%</b>
<b>Net Group Result</b>	<b>(12.6)</b>	(20.0)	<b>37.1%</b>	<b>-2.5%</b>	<b>-4.2%</b>
<b>Net Group Result per Share</b>	<b>(0.2)</b>	(0.4)			
<b>Average exchange rate (U.S.\$ per €)</b>	<b>1.3163</b>				

(\*) Purchases plus beginning stock minus final stock

(\*\*) Including Third-party manufacturers

UPHOLSTERY NET SALES BREAKDOWN

	Geographic breakdown									
	Net sales million euro			Net sales seats						
	Nine months ended on			Nine months ended on						
	30 September 2010	30 September 2009	Change %	30 September 2010	30 September 2009	Change %				
<b>Americas</b>	127.4	37.0%	96.0	30.3%	32.7%	679,201	46.7%	539,578	39.8%	25.9%
<i>Natuzzi</i>	12.0	3.5%	11.7	3.7%	2.6%	30,734	2.1%	36,569	2.7%	-16.0%
<i>All brands (*)</i>	115.4	33.5%	84.3	26.6%	36.9%	648,467	44.5%	503,009	37.1%	28.9%
<b>Europe</b>	136.3	39.5%	149.2	47.2%	-8.6%	498,128	34.2%	559,288	41.2%	-10.9%
<i>Natuzzi</i>	68.6	19.9%	76.5	24.2%	-10.3%	150,513	10.3%	185,620	13.7%	-18.9%
<i>All brands (*)</i>	67.7	19.6%	72.7	23.0%	-6.9%	347,615	23.9%	373,668	27.5%	-7.0%
<b>Italy (Natuzzi)</b>	38.6	11.2%	38.1	12.0%	1.3%	117,887	8.1%	119,625	8.8%	-1.5%
<b>Rest of the world</b>	42.5	12.3%	33.4	10.5%	27.2%	160,698	11.0%	137,871	10.2%	16.6%
<i>Natuzzi</i>	23.3	6.8%	19.8	6.3%	17.7%	53,691	3.7%	50,723	8.8%	-55.1%
<i>All brands (*)</i>	19.2	5.6%	13.6	4.3%	41.2%	107,007	7.3%	87,148	6.4%	22.8%
<b>Total</b>	<b>344.8</b>	<b>100.0%</b>	<b>316.7</b>	<b>100.1%</b>	<b>8.9%</b>	<b>1,455,914</b>	<b>100.0%</b>	<b>1,356,362</b>	<b>100.0%</b>	<b>7.3%</b>

	Brands breakdown									
	Net sales million euro			Net sales seats						
	Nine months ended on			Nine months ended on						
	30 September 2010	30 September 2009	Change %	30 September 2010	30 September 2009	Change %				
<b>Natuzzi</b>	142.5	41.3%	146.1	46.1%	-2.5%	352,825	24.2%	392,537	28.9%	-10.1%
<b>All brands (*)</b>	202.3	58.7%	170.6	53.9%	18.6%	1,103,089	75.8%	963,825	71.1%	14.4%
<b>Total</b>	<b>344.8</b>	<b>100.0%</b>	<b>316.7</b>	<b>100.0%</b>	<b>8.9%</b>	<b>1,455,914</b>	<b>100.0%</b>	<b>1,356,362</b>	<b>100.0%</b>	<b>7.3%</b>

(\*) Italsofa, Natuzzi Editions, Editions and unbranded

Natuzzi S.p.A. and Subsidiaries

Unaudited Consolidated Balance Sheets as at September 30, 2010 on the basis of Italian GAAP

(Expressed in millions of euro)

<b>ASSETS</b>	30 Sept 10	31 Dec 09
<b>Current assets:</b>		
Cash and cash equivalents	49.9	66.3
Marketable debt securities	0.0	0.0
Trade receivables, net	86.1	97.1
Other receivables	59.0	54.5
Inventories	85.5	81.6
Unrealized foreign exchange gains	0.4	0.3
Prepaid expenses and accrued income	1.2	1.4
Deferred income taxes	0.7	0.7
<b>Total current assets</b>	<b>282.8</b>	<b>301.9</b>
<b>Non current assets:</b>		
Net property, plant and equipment	191.7	193.9
Other assets	10.2	12.8
<b>Total non current assets</b>	<b>201.9</b>	<b>206.7</b>
<b>TOTAL ASSETS</b>	<b>484.7</b>	<b>508.6</b>
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>		
<b>Current liabilities:</b>		
Short-term borrowings	3.5	0.8
Current portion of long-term debt	1.3	1.1
Accounts payable-trade	52.2	66.5
Accounts payable-other	27.5	29.3
Unrealized foreign exchange losses	0.2	0.4
Accounts payable-shareholders for dividends	0.0	0.0
Income taxes	1.9	3.7
Salaries, wages and related liabilities	11.9	15.0
<b>Total current liabilities</b>	<b>98.5</b>	<b>116.8</b>
<b>Long-term liabilities:</b>		
Employees' leaving entitlement	28.7	29.6
Long-term debt	6.5	5.9
Deferred income for capital grants	10.4	11.2
Other liabilities	18.1	18.2
<b>Total long-term liabilities</b>	<b>63.7</b>	<b>64.9</b>
<b>Minority interest</b>	<b>2.0</b>	<b>1.9</b>
<b>Shareholders' equity:</b>		
Share capital	54.9	54.9
Reserves	42.8	42.8
Additional paid-in capital	8.2	8.2
Retained earnings	214.6	219.1
<b>Total shareholders' equity</b>	<b>320.5</b>	<b>325.0</b>
<b>TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY</b>	<b>484.7</b>	<b>508.6</b>



## Natuzzi S.p.A. and Subsidiaries

### Consolidated Statements of Cash Flows

(Expressed in million of euro)

	30 Sept 10	31 Dec 09
<b>Cash flows from operating activities:</b>		
<b>Net earnings (loss)</b>	<b>(9.6)</b>	<b>(17.7)</b>
<b><i>Adjustments to reconcile net income to net cash provided by operating activities:</i></b>		
Depreciation and amortization	18.1	26.8
Employees' leaving entitlement	(0.9)	(2.1)
Deferred income taxes	-	3.7
Minority interest	0.1	0.4
(Gain) loss on disposal of assets	0.4	(0.1)
Unrealized foreign exchange losses and gains	(0.3)	(4.4)
Impairment of long lived assets	-	-
Deferred income for capital grants	(0.6)	(1.0)
<b>Non monetary operating costs</b>	<b>16.8</b>	<b>23.3</b>
<b><i>Change in assets and liabilities:</i></b>		
Receivables, net	11.0	25.7
Inventories	(4.0)	10.5
Prepaid expenses and accrued income	0.3	(0.2)
Other assets	(4.4)	(8.3)
Accounts payable	(14.3)	(2.1)
Income taxes	(1.8)	1.9
Salaries, wages and related liabilities	(3.2)	(1.8)
Other liabilities	(2.5)	2.6
<b>Net working capital</b>	<b>(18.9)</b>	<b>28.3</b>
<b>Net cash provided by operating activities</b>	<b>(11.7)</b>	<b>33.9</b>
<b><i>Cash flows from investing activities:</i></b>		
Property, plant and equipment:		
<i>Additions</i>	<i>(10.4)</i>	<i>(9.2)</i>
<i>Disposals</i>	<i>0.1</i>	<i>0.2</i>
Marketable debt securities:	-	-
<b>Net cash used in investing activities</b>	<b>(10.3)</b>	<b>(9.0)</b>
<b><i>Cash flows from financing activities:</i></b>		
<b><i>Long-term debt:</i></b>		
Proceeds	1.9	3.9
Repayments	(1.0)	(0.7)
Short-term borrowings	2.7	(8.9)
Capital injection	-	-
Dividends paid to minority interests	-	-
<b>Net cash used in financing activities</b>	<b>3.6</b>	<b>(5.7)</b>
Effect of translation adjustments on cash	2.0	(0.2)
<b>Increase (decrease) in cash and cash equivalents</b>	<b>(16.4)</b>	<b>19.0</b>
<b>Cash and cash equivalents, beginning of the year</b>	<b>66.3</b>	<b>47.3</b>
<b>Cash and cash equivalents, end of the year</b>	<b>49.9</b>	<b>66.3</b>